### Functional Shape Analysis to Forecast Box-Office Decay using Virtual Stock Exchanges

Wolfgang Jank RH Smith School of Business University of Maryland

Jointly with Natasha Foutz, UVA & Gareth James, USC

# Forecasting Product Demand: Demand for Hollywood Movies

- Why is forecasting new product demand important?
  - To make optimal marketing allocation decisions
    - \$ of advertising, # of screens, etc
- Why is it challenging?
  - □ Because demand is highly variable
    - High for some products, low for others
      - "The Woodsman" had a budget of \$30mill, but made only \$54,000 on the first week-end
      - "High Tension" had a budget of only \$430,000, and made \$1.9 mill on the first week-end
      - "Alexander" made \$14 mill on first week-end
  - Because demand changes over life-cycle
    - High early, low later; sometimes vice versa
    - Changing rate of decay



# Movie Demand Decay Rates

- Movie demand decays at varying rates
  - Some decay at log-linear rate; others have sudden drops
  - Some increase over time ("Sleepers"); others behave very volatile
- Our goal is to forecast demand decay rates



# **First Reflection**

- The Goal: Forecast entire demand decay pattern
  Not just a single value
- The Challenge
  - Demand distribution highly irregular
    - Parametric demand models are doomed
  - Want to extract demand shape characteristics
- One more challenge
  - □ Want to make **early** forecasts
    - Way before movie is released!



# Our only (or main) source of info: Data from a Prediction Market

### The Hollywood Stock Exchange (www.hsx.com)



# What is a Prediction Market?

- It is a speculative market created for the purpose of making predictions
  - □ Similar to the stock market
  - Assets' final cash value is tied to an event or parameter
    - Will the next US president be a Democrat?
    - What will be the magnitude of gasoline prices next quarter?
  - Current market price can be interpreted as probability of the event or the expected value of the parameter.
  - Also referred to as information market, decision market, idea future, event derivatives, virtual market, ...





# Iowa Electronic Market and the 2008 US Presidential Election



**Republican Winner** 

Democrat Winner

# Sports, Politics, Society, Money, News, and much, much more ...

Will there be more than 9 named Atlantic Hurricanes in 2008?



Will The US catch Osama bin Laden while Bush is President?



Will Microsoft buy Yahoo in 2008?



#### \*all courtesy of Newsfutures.com

# More major corporations use VSMs



sfutures

Google





Iowa Electronic Markets







- Generate ideas
- Design new products
- Test ad effectiveness
- Understand consumer behavior













# We use data from the Hollywood Stock Exchange (HSX)

On HSX, one can trade movies, actors, and more

MOVIE STOCKS <sup>®</sup>		STARBUNDS
COMPLETE LISTING $\otimes$	ADVANCED SEARCH 🛇	COMPLETE LISTING 🛇
RELEASE SCHEDULE 🛇	WEEKEND OPENERS (>	TOP 15 MOS
TOP 15 MOST WIDEL	Y HELD	
1 Indiana Jones 4	<u>INDI4</u> H\$226.08 +1 7/8	2 Angelina Jolie
2 The Simpsons	<u>SIMPS</u> H\$148.01 HALTED	Ben Affleck
Harry Potter and the Order of the Phoe	nix <u>HPOT5</u> H\$251.01 -3 1/8	Adam Sandler
1 The Bourne Ultimatum	<u>BORN3</u> H\$147.03 +2 1/2	Julia Roberts
	<u>HOBIT</u> H\$81.21 +1/2	Brad Pitt
Burry Potter and the Half-Blood Prince	<u>HPOT6</u> H\$213.99 +5/8	Matt Damon
	<u>AUST4</u> H\$59.85 -1/2	8 Samuel L. Jacks
8 Terminator 4	<u>TERM4</u> H\$49.21 -3/4	Incole Kidman

#### **STARBONDS**<sup>®</sup>



ADVANCED SEARCH (>

### Works just like a Stock Market

Natasha Foutz's Movies Portfolio				NE	T WORTH
today's change: H\$4,002.00		H\$2,0	04,002.00		
CAS	1	INTER	REST	INVEST	MENTS
H\$2,000,0	00.00	H\$287.67/da	y @ +5.25%	H\$4,0	02.00
RANK Overall Rank: Change in Ran Percentile:	k:	0 up 0 +100.00%	% GAIN Week-to-Da Month-to-Da Season-to-D	te: ate: )ate:	+0.20% +0.20% +0.20%
How do I rank	2		Year-to-Dat	e:	+0.20%
Graph Net Wor	th:	<u>30,60,90</u>	Lifetime-to-	Date:	+0.20%
Jump to your <u>STA</u>	RBONDS - FU	NDS - OPTIONS			Release
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0 MOVIESLOCKS	U Silai	es n	\$0.00	130.00	078
StarBonds™					COMPLETE LIST >
1 StarBonds	100 shares	H\$4,002.00	H\$4,002.00	+880,049,106,	871,910,400%
symbol shares	avg paid	curr price change	total value	net gain/loss	% quicktrader
POTOO 100	H\$0.00	H\$40.02 +0.25	H\$4,002.00	H\$4,002.00	0% Trade
Jump to your <u>MOVI</u>	ESTOCKS - S	TARBONDS - OPTI	ONS		
funds					COMPLETE LIST 🕨
0 Funds	0 sl	hares	H\$0.00	H\$0.00	: 0%
options					COMPLETE LIST >
0 Options	0 sl	hares	H\$0.00	H\$0.00	0%

# What do I get in return?

- The key challenge for prediction markets are the right incentives:
  - Why would you submit your wisdom to the market?
  - □ Some argue that prediction markets based only on play money will not work
  - □ HSX (and others markets) prove this wrong!

### H\$hop Redemption

#### Short on H\$? Click here for Cash Only prices.

#### Summer Special! Receive a free PEN with your first \$10 purchase and a free WAND with your first \$25.



Sleek and stylish, the HSX twill cap is black with striking white and orange accents with 'BE A PLAYER' on back. H\$10 million + US\$12.00 Made of 100% cotton brushed twill with a 6-panel unconstructed crown, self-fabric closure and d-ring slider. This cap is what the cool kids are wearing. You'll be styling in this 100% pre-shrunk cotton Tee with bold HSX in white and orange accents. H\$15 million + US\$10.00 This Navy Tee is perfect for a cool, confident look. Comes



in M. L. XL

This sporty, casual Tee in Pine is set off nicely with HSX in white and orange accents. H\$15 million + US\$10.00

Made with 100% pre-shrunk cotton, this Tee will have your buddies talking. Comes in M, L, XL.



Size: Medium

Size: Medium



This black 15 oz ceramic mug will be the envy of your office. Comes with HSX on front and 'BE A PLAYER' on the back. H\$10 million + US\$7.50

Your co-workers will be filled with bitter lealousy as you in your coffee ten or const

# More incentives...

 The most successful traders are featured on the "leader board"

LEA	DER BOARD			<u>close window</u>
WEEK	-TO-DATE			<u>Top 100</u>
rank	screen name		gain	worth
1	MoneyMagnet Tim		30.96 %	H\$5,201,661.86
ŝ	liah katlin		22.05 %	H\$2,440,916.59
4	Jeff McDermott		20.01 %	H\$2,479,172.70
5	Froggy and the Ho Piggy		19.81 %	H\$4,631,992.16
5	Mick Mathews		19.58 %	H\$2,996,622.06
á	Wild Bill		18.38.%	H\$2,366,971.90
9	Leticia Ford		18.15 %	H\$3,281,741.47
10	Gigi^2 Bar	nkings Current as of 09-JUN-2008	16.07 %	H\$4,722,570.89
MONT	H_TO_DATE	9		Top 100
rank	screen name		gain	worth
1	MoneyMagnet		160.08 %	H\$5,201,661.86
2	bret shuckerow		75.86 %	H\$4,887,319.45
3	Andrew Vytuvis Murrey Heiper		73.42 %	H\$3,589,623.82
5	Mike McCarte		72.20 %	H\$8.089.736.11
6	Matt Breeden		68.43 %	H\$3,368,559.68
7	Shane Spence		68.37 %	H\$5,634,247.48
8	Michael Mattioli		65.96 %	H\$3,968,725.12
10	Lucas Orner Morio Mos Roo		63.34 %	H\$3,266,894.53
10	Rar	nkings Current as of 09-JUN-2008	02.39 %	H\$3,556,930.00
SEASO	N_TO_DATE	<u> </u>		Top 100
rank	screen name		gain	worth
1	Scott Howard		231.70 %	H\$6,633,942.28
2	janira nafarrate		200.32 %	H\$8,950,443.45
3	Nike Reves		189.12.%	H\$8,552,299.73
5	Jon Robb		180.63 %	H\$5.633.012.60
6	goober saurus		170.11 %	H\$7,837,394.54
7	steve harrington		167.01 %	H\$7,282,933.26
8	Big Kitty		163.90 %	H\$8,773,859.18
10	Shane Spence		154.26 %	H\$5,634,247,48
	Rar	nkings Current as of 09-JUN-2008		
YEAR-	TO-DATE			<u>Top 100</u>
rank	screen name		gain	worth
1	Get Smarter!!! YTD 2008		8972.99 %	H\$181,459,747.23
2	(*_*) John McCain n2008		4322.47 %	H\$88,449,472.03
3	helmetz		4091.71 %	H\$83,834,160.86
4	Decoman YTD 2008		3907.11 %	H\$80,142,163.76
5	Group Captain Lionel Mandra	ake YTD	3659.76 %	H\$75,195,191.40
6	maguire		3311.81 %	H\$68,236,261.87
7	DragonDrop		3191.06 %	H\$65,821,213.29
8	LauK YTD 08 (Reset 2/11)		2792.06 %	H\$57,841,232.00
9	NiteKraz YTD		2529.86 %	H\$52,597,237.98
10	gav08		2469.58 %	H\$51,391,517.03
	Rai	nkings Current as of 09-JUN-2008		
LIEET	IME	_		Тор 100
rank	screen name		nain	worth
1	fembot		557938 07 %	H\$11 160 761 460 23
2	The Full Merino		467657 65 %	H\$9 355 153 092 44
2	The Merchul of The Dinge		424100 70 %	
4			276020.06.04	LC7 522 410 210 07
4	Trader Jonan		37.0020.90 %	HER 406 101 050 44
5	HALLODOD			mati, 466, 121, 059, 41
5			314417.98% 303055577~	HIDE OFE 445 407 00
	Zeilgeist		292055.77%	map,855,115,437.39
8	RA Birt Oberd Trundd		290873.26%	H\$5,819,465,217.61
9	Pint-Sized Exredd		285621.36 %	H\$5,714,427,111.32
10	HSX S&P: MOVIES - BONDS	S - FUNDS - OPTIONS	279884.56 %	H\$5,599,691,244.18

# Some curiosities...

 ...and you can sell your virtual portfolio on eBay!



#### Hollywood Stock Exchange Billion Dollar Portfolio

This auction is for my HSX portfolio currently worth just over 1 Billion Dollars. I've gone back to school and I don't have much time to play any more. If you're a member of the HSX movie community and you're scraping along with a few million dollars, now's your chance to save a few years of hard work and buy all the MovieStocks and StarBonds you want to own!

Bidding starts at only One Dollar!

# Sample Data from HSX

- We want to use the shape of the trading data
  - □ Concave, convex
  - Linear, nonlinear
  - Volatile, nonvolatile
- Shape captures information cascading, herding



# Second Reflection: Our Full Forecasting Model



# Shape Analysis: Basic Idea

1.0 1.5 2.0 2.5 3.0

Principal Component



1.0 1.5 2.0 2.5 3.0 Principal Component Principal Component

### Functional Shape Analysis of Decay

- Functional principal component analysis
  - First 3 PCs explain over 98% of all decay variation
- PC's capture different decay aspects
  - PC1: "slow decayers" movies that hold demand in later weeks
  - PC2: "sudden droppers" movies that decay suddenly after first few weeks
  - PC3: "sleeper" movies movies that gain only very late





## **Illustration of Decay Shapes**

- PC1: Batman and esp. Monster hold demand high in later weeks
- PC2: Anchorman suddenly drops to zero after week 6
- PC3: Monster generates demand only very late





# Important: There are more than 3 Shapes -- The "DNA" of Decay

- 3 PCs are only basic building blocks for different decay shapes
  - □ There are many more decay patterns
  - Movie-specific shapes captured by the corresponding PC-Scores
    - Linear combination of 3 basic PCs
  - We use similar ideas for capturing shapes of HSX market information



### Where we are, where we are going

- We now successfully have...
  - ...characterized input and output shapes using the principal component scores
- We still need to...
  - ...model output shapes as a function of input shapes



Different modeling options: linear, nonparametric, neural networks, boosting, etc

# Modeling Input & Output Shapes

- Different modeling options
  - Linear Models
    - Simple, straightforward
  - Generalized Additive Models (GAM)
    - Flexible, non-linear relationships between X and Y
- Input Shapes **Output Shapes** Model via Boosting Х PCS1 PCS2 PCS3 PCS2 PCS1 PCS3 2 2 3 3 4 4

- □ Boosting
  - Can capture nonadditive data structure between X and Y

# **Predictive Accuracy**

- Ten-fold cross-validation to gauge predictive accuracy
  - Predicting demand for the first 10 weeks after movie release
- Prediction best for the Boosting Model
  - Evidence that there data has non-linear, nonadditive structure



# What's left? Inference...

- Functional Shape Analysis:
  - Powerful model for predicting demand decay
  - Disadvantage: hard to interpret
    - Both model input and output based on principal components
- Solution
  - Reverse-engineer the process
  - Create "dependence plots" that unveil the input-output relationship



# Dependence Plot (1)

- Input curves measure the effect of different shapes
  - Curves start and end at same value, only differ in path
  - Early market growth vs late growth
  - Manifestation of early and last-moment hype about a movie
- Resulting demand decay
  - Early hype leads to high early demand, but rapid decay
  - Last-moment hype leads to lower initial demand, but slower decay



# Dependence Plot (2)

Idealized Input Curve **Resulting Output Curve** Input curves □ S-and inverse S-shape Inverse S-shape combines early and lastmoment hype Resulting demand decay Both S-shapes result in higher demand Indicates the importance of herding & diffusion dynamics Inverse-S combines best of both worlds Both early and late diffusion dynamics HSX market information **Movie Demand** 

# Conclusions

- Market shapes carry valuable information
  - □ Result in more accurate forecasts
  - Give insight into impact of herding behavior, information cascading, hype, etc
- Many different methodological challenges
  - Modeling decay
  - □ Modeling trading shapes
  - Selecting important market information
  - □ Linking response and predictors

